Our salary surveys which we produce for the industry are meant to be informative only!

2011 USA Salary Survey
This survey is for Deluxe Hotels with a Minimum Average Room Rate of US\$210. Salaries are considered gross (with no deductions) in USA Dollars (Annual Salary 'USA 1000s'). Only base salaries shown. No benefits are included. This survey is carried out on hotels with **up to 500** Rooms and have **4** or **5** Diamonds (USA Ratings)

	2010	2011	2010	2011	<u>2010</u>	2011
Positions	Lowest	Lowest	<u>Highest</u>	<u>Highest</u>	Average #	Average
VP Operation supervising 10 - 15 properties (No more than 5000 rooms) with major brand or franchise	185	194	450	495	225	236
VP Sales & Marketing supervising 10 - 15 properties (No more than 5000 rooms) with major brand or franchise	115	125	220	350	160	198
GM/VP based at one hotel overlooking up to 5 hotels	125	131	391	430	175	184
General Manager	100	105	311(500*)	468	145	72
Resident / Hotel Manager	60	63	145	160	68	71
Rooms Division Manager	48	50	95	105	55	58
Front Office Manager	36	38	72	79	40	42
Executive Housekeeper	46	48	145	160	58	61
Chief Engineer	47.5	50	135	149	60	63
Revenue Manager	44.1	46	79	87	49.5	52
Food & Beverage Director	57	60	131	144	64	67
Restaurant Manager (Fine Dining Room)	36	38	83	91	44.6	47
Catering Manager (Sales)	40	42	111	122	45	47
Banquet Manager (Operations)	40.9	43	97	107	43	45
Executive Chef	55	58	101	111	60	63
Gourmet Restaurant Chef	36.7	39	97 **	107	48	50
Executive Sous Chef	36	38	72 ***	79	47	49

Comptroller	49	51	154 ****	169	69	72
Human Resources & Training Manager / Director	42	44	97.5	107	48.2	51
Sales & Marketing Director	54	59	115	137	76	81
Sales Manager (No. 2) or Dir. of Sales	45.4	48	88	97	54.9	58
Social Media Director	n/a	27.5	n/a	84	n/a	36.3

^{*} This was for a hotel component with residence and huge catering facilities (larger than 500 rooms)

**** A qualified CA/MBA hotel school graduate who also acts as owners representative. Project director for expansion and renovation of hotel.

'Average' for our survey is: Typical of a group of salaries obtained by adding each salary received $^{\scriptscriptstyle\#}$ and

divided by the total number of received replies.

USA has been flat due to both financial and the optics of the financial issues surrounding the economy. Although New York, Boston,

Chicago and other USA cities are having far better financial number than expected.

New York ,Boston and San Francisco still has challenges in finding middle and lower level staffs due to high living costs in the city. Salaries and opportunities are lowest in South East USA and Middle West states. Best opportunities are available on North East and North West coast.

^{**} This was outsourced Michelin standard hotel restaurant

^{***} Major banquets